



DEPARTMENT OF THE ARMY
HEADQUARTERS, 266TH FINANCE COMMAND
UNIT 29007
APO AE 09007

COMMAND POLICY MEMORANDUM 5

AEUFC

1 August 2002

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: 266th Finance Command Training Philosophy

1. References.

- a. FM 25-100, 15 November 1988, Training the Force.
- b. FM 25-101, 30 September 1990, Battle Focused Training.
- c. USAREUR Regulation 350-1, 22 July 2002, Training in USAREUR.
- d. USAREUR Command Policy Letter 1, 20 November 2001, USAREUR Training Philosophy.
- e. USAREUR Command Policy Letter 7, 6 November 2001, Company Commanders Training.

2. Commanders at all levels will lock in training schedules 6 weeks out. Once you have locked and approved your schedule, report any training changes that occur between 6 and 3 weeks prior to the training event to the FINCOM S3, who will advise me accordingly. Be advised that I retain the right to override your change, asking you to comply with the training schedules you had previously developed. You will not make changes inside of 3 weeks unless there is an unanticipated deployment or contingency operation as discussed below.

3. Note that USAREUR Command Policy Letter 7 states that a scheduled Company (Detachment) Commanders Training Event cannot be canceled less than 4 weeks before the event unless the first general officer in the chain of command approves the change.

4. Concentrate on the 8-step training model outlined in USAREUR Regulation 350-1.

5. We do not always have sufficient time when alerted to deploy to train on technical skills or tactical fieldcraft. Therefore, train with the intent of being ready to deploy tomorrow. Assume that the sequence will be: train, alert, deploy, train, employ, redeploy, reconstitute, and train.

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6. Correlate every training event to your METL and to the real deployment requirements in which our finance soldiers are engaged in. When we can, anticipate training requirements for specific deployments or contingency operations, plan and conduct training accordingly. An unanticipated deployment or contingency operation is sufficient reason to revise training scheduled within the 6 weeks lock in.
7. Fight complacency when training for and conducting force protection.
8. Enforce safety precautions at all times. It is everyone's responsibility to conduct proper risk assessments, and to stop an unsafe act when observed.
9. In training, as in all we do – show soldiers what "Right" looks like.
10. Adherence to both the USAREUR and 266th Finance Command training philosophies require discipline, knowledge of training requirements outlined in the references listed above, and the conduct of efficient and effective training meetings. Careful and detailed planning will ensure predictability and quality training events.

KEVIN G. TROLLER
COL, FC
Commanding

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